



Show Me the Money!

The Small Business Development Center at UNF State Designated as Florida's Principal Provider of Business Assistance [§ 288.001, Fla. Stat.]

Helping Businesses

Grow & Succeed

7 Documents Every (Aspiring) Business Owner Needs to Have

- Business Plan
- Profit and Loss (Income) Statement
- Balance Sheet
- Debt Schedule
- Personal Financial Statement
- Tax Returns
- Start-up/Expansion Budget ('The Ask')



Business Plan

- Tells the story of your business
 - What is the nature/history of your business?
 - What is your industry/market?
 - What is your experience in this field?
 - What is your product/service?
 - How you are going to sell your product/service?
 - To whom are you going to sell your product/service?





Profit and Loss (Income) Statement



Sales

- Cost of Goods
- = Gross Profit
- Expenses
- = Net Income





Profit and Loss (Income) Statement

- Shows profitability for a specific period
 - Past performance
 - Projected effect of project/expansion
- Shows historical trends
 - Sales, expenses, margins
- Allows internal and external comparison
 - Sales, expenses, margins

Profit and Loss (Income) Statement

- 4-30 Worksheet (pg 220) Annual Operating Expenses
 - Variable vs. Fixed Costs
 - No revenue on this form
- "Income Statement Spreadsheet"
- FSA 2002 "Three-Year Financial History"
 - Historical
 - Does not consider COGS
- FSA 2038 "Farm Business Plan Worksheet Projected/Actual Income & Expense"









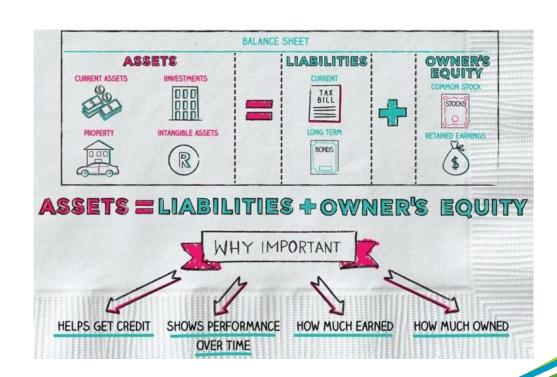






Balance Sheet

- Shows:
 - What you have
 - How you paid for it
- Total Liabilities
 - + Owner Equity
 - = Total Assets
- Top to bottom most liquid/current to least liquid/longer term



Balance Sheet

- "Balance Sheet Spreadsheet"
 - What are Retained Earnings?
- 4-35 Worksheet (pp 225-226) "Projected Balance Sheet"
 - Not a standard Balance Sheet
 - Intermediate Assets
- FSA 2037 "Farm Business Plan Worksheet Balance Sheet"
 - Not a standard Balance Sheet
 - Right and Left division vs. Top and Bottom
 - Section 2D, 5A and 6A are formatted like Debt Schedules
 - Section G "Personal Assets" is Personal Financial Statement

Debt Schedule

- Up to date list of all debts.
- Should include:
 - Origination Date
 - Original Amount
 - Balance
 - Maturity Date
 - Interest Rate
 - Terms (duration)
 - Payment Amount
 - Down Payment
 - Amortization
 - Security/Collateral



Debt Schedule

- SBA 2202 "Schedule of Liabilities"
 - See note at bottom
- "Business Debt Schedule"
- Notes:
 - FSA 2005
 - FSA 2037 Sections 2D, 5A and 6A
 - Date is important
 - Separate Principal and interest in bookkeeping
 - Interest is expense goes on P-L
 - Principal pays down liability on Balance Sheet

Personal Financial Statement

- This is the Balance Sheet for your household
 - Do not put items on here already listed on business balance sheet
- Left Side Assets "What you have"
- Right side Liabilities "How you paid for it"

Salary = Household Income – describe in Section 1

- Sections provide more detail
- **FAQ**
 - Insurance
 - Personal Property



Personal Financial Statement

Handouts

- SBA 413 "Personal Financial Statement"
- Notes:
 - FSA 2037 Section G
 - Date is important
 - Do not put items on here already listed on business balance sheet

Assets

Tax Returns

- Most lenders ask for 3 years of personal and business tax returns
- Tax returns supersede all other financial information
- Proper tax strategy affects your:
 - The amount you owe
 - Your ability to borrow
 - The value of your business
 - Your ability to sell your business
- Tax strategy includes filing on time

Tax Returns

Balance

Assets

Current Assets

- Schedule F "Profit or Loss from Farming"
- Notes:
 - FSA 2002 Section B
 - FSA 2038 Section B

Start-up/Expansion Budget ('The Ask')

- List every cost/expense you will incur before the project begins to generate revenue
- This Total Project Cost will be financed by lenders, investors, partners and owners.
- This budget includes a working capital component. This is cash that will keep the operation solvent until it is profitable.
- Supported by quotes and invoices.

Project Costs	
Waterlines and misters	\$ 3,000
Sand Slinger	\$ 3,000
Freestall loops and Hardware	\$ 7,500
Flush Tanks and Valves	\$ 8,000
Site prep	\$ 10,000
Lights and Electric	\$ 10,000
Additional Labor	\$ 10,000
Fans	\$ 13,000
Concrete labor	\$ 20,600
Concrete materials	\$ 32,900
Building	\$ 132,000
Working Capital	\$ 40,000
Total Project Cost	\$ 290,000

Contact Info





Mark Yarick, MBA, EDFP
Consultant
FSBDC at the University of North
Florida
Small Business Development Center of
North Central Florida

P 386.362.1782

mark.yarick@unf.edu